

Driven by Returns

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Putting Government in the Driver's Seat

Municipal Sustainable Development Plans at Pueblo Viejo

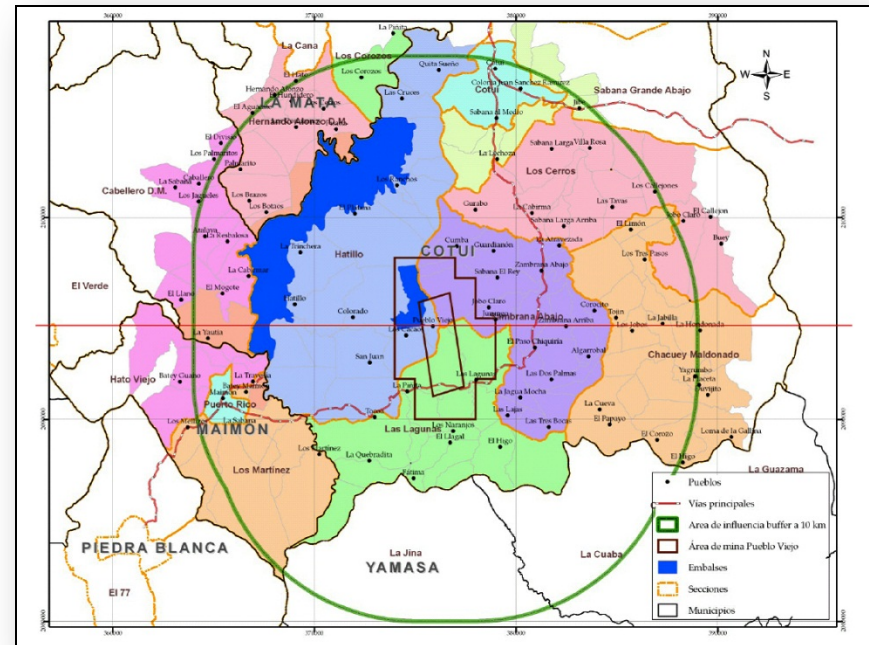
Mining Context

- PV previously operated by the Dominican government from 1979 until it was closed in 1999
- Acquired by Barrick in 2006; operational since 2013
- Joint venture between Barrick (60%) and Goldcorp (40%)
- Largest foreign investment in the Dominican Republic's history



Project Context

- Extremely high levels of poverty and illiteracy
 - 44 communities of which 60% live in extreme poverty
- Limited access to health care, education and potable water
- Limited diversity in economic activities



- In July 2007, the passing of Law 176-07 established a new legal framework for municipal governance
- Recognized that local governments have a central responsibility for socio-economic development of the communities and required them to:
 - Prepare and implement development plans with the **participation of the communities**
 - Ensure adequate investment and use of municipal resources to promote equitable and sustainable development
 - Provide timely and efficient attention to the basic needs of the community
 - Ensure a systematic approach to development and social investment
- Created an environment for participatory development with communities

- Support the implementation of Law 176-07 in the **3 municipalities** surrounding the mine
- Strengthen the capacity of civil society and the municipalities to jointly define a sustainable development plan
- Establish that PVDC is **not** the principal entity responsible for the economic or social development of these communities

How did we do this?

1. Internal training and capacity building

- 15 workshops; focused on developing capacity to support and facilitate the preparation of the MDP



2. Establish Partnership

- Canadian Embassy;
Comunidad Cosecha;
Regional Association of Municipalities of South Region; Mayors of Maimon, Cotui & Fantino



How did we do this?

3. Build capacity of local government and community leaders

- 100+ local gov't and civil society representatives

4. Facilitate Planning Process

- Communities informed and invited to participate in the development of the plans
- Numerous meetings, workshops and roundtables organized by theme



How did we do this?

5. Consensus-Building for the Development Plans

- Municipal *Congresos* held in each municipality to debate the final plans before plebiscites
- 500+ community leaders and local government participants

6. Organization of Municipal Plebiscites

- Campaign to educate public on content of plans and build broad public support
- First plebiscites held in the history of the DR, coordinated by the Central Electoral Board



**ESTA
BATALLA
LA GANAS TÚ**

Por tu familia...Por tu municipio

Cientos de personas de diferentes ideologías y religiones, jóvenes y mayores, mujeres y hombres, profesionales, estudiantes, obreros y campesinos nos hemos unido con las autoridades locales y hemos abierto un gran frente de batalla para mejorar las condiciones de vida.
Y vamos a ganar.

Embassy of Canada
Ambassade du Canada

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COMUNIDAD SERVA

MAIMON

¡Intégrate!!
En el Plan de Desarrollo Municipal

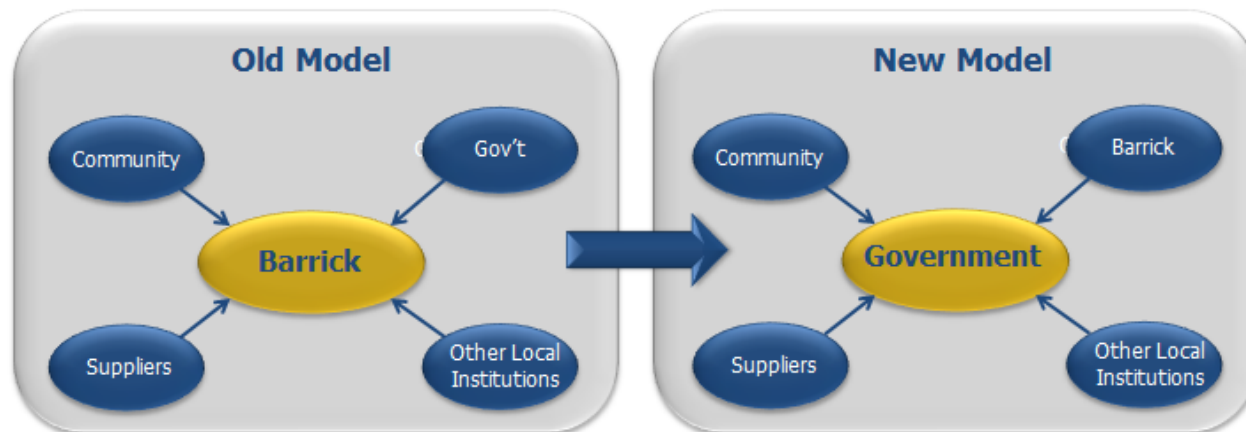
How did we do this?

7. Support Implementation of Plans
 - Partners facilitated the preparation of year-one implementation plans and bylaws for the Municipal Economic and Social Councils (CESM)
 - Participatory budgeting process
 - Social Audit Committees created to oversee municipal government works and projects
 - Every year PVDC participates in the investment roundtables:
 - Investment roundtables are held annually to determine projects, accountabilities and financing from PVDC, authorities, civil society and other institutions/companies



Benefits of Law 176 - 07

- Established framework of **participatory democracy** in the Country
- Continues to **facilitate and empower public policy** in the region
- **Communities own** their own development process, not the company
- PVDC does **not implement projects unilaterally** and is not held accountable for role of government
- PVDC is part of a larger **social movement and ongoing citizen mobilization** where communities and governments address their problems



- Having strong enough processes to withstand changes in government
- Engaging new authorities after elections (2016)
- Involving national authorities in the processes and in the financing of municipal works

"Barrick Pueblo Viejo entered into a relationship with local government and with civil society as a supporting partner to a community-owned, long-term development process, which is rooted in a national legal framework for the development of municipal governance. In other words, Barrick Pueblo Viejo has positioned itself as a significant contributor to the democratization and decentralization process of the Dominican Republic."

Aaron Ausland
Associate Director of Independent
Research and Evaluation at World Vision
Case Study: Partnering for Local Development (2009)

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